



Keb' Mo' | August 10, 2016 | ©Werner R. Stocum



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## ESCAPE, ENGAGE, ELEVATE



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CHAUTAUQUA



ANNUAL REPORT 2016





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MISSION STATEMENT

*The mission of the Colorado Chautauqua Association is to preserve, perpetuate and improve the site and spirit of the historic Chautauqua by enhancing its community and values through cultural, educational, social and recreational experiences.*

STATEMENT OF VALUES

*The Chautauqua experience is based on lifelong learning, love of nature, voluntary simplicity, and music, oration and the arts. Historic significance, traditions, cultural relevance, respite and enrichment are among the community benefits provided by the Colorado Chautauqua.*

letter from the board president



DEAR FRIENDS,

My colleagues on the board of directors and I are honored to have the opportunity to advance the mission of the Colorado Chautauqua Association (CCA) and to ensure a sustainable and bright future for our treasured National Historic Landmark. I am pleased to say that, after a recent transition in staff leadership, operations are proceeding very smoothly under the guidance of Shelly Benford, former board president and now interim executive director.

In 2016, CCA completed many valuable projects, ending the year in a strong financial position. What we are most pleased about, however, are the important community partnerships we continue to develop. Boulder citizens, for example, voted to approve Ballot Issue 2A, creating the much-anticipated sidewalk on Baseline Road, including an ADA ramp and improved pedestrian walkways at the main entrance. The next phase is designing and installing lighting to improve pedestrian safety, while respecting our dark skies and the historic character of the site.

In 2016, the Colorado Chautauqua was also selected by the City of Boulder to act as a pilot site for planning and implementation of the international Carbon Neutral Cities Alliance. As a result, CCA is exploring ideas for on-site energy generation, in addition to many other sustainability initiatives, to reduce our environmental impact.

Initial discussions with the City of Boulder about the Chautauqua Access Management Program (CAMP) pilot also began in 2016, with implementation now well underway. The goal of the pilot is to explore ways to create a better visitor experience, while reducing vehicular and parking impacts on the area’s natural and cultural resources.

None of these accomplishments would be possible without the generous support of the community and ongoing collaboration with our partners at the City of Boulder.

We are also deeply appreciative of our partnership with our friends at the Scientific and Cultural Facilities District, whose support makes our diverse programming and many other aspects of the Chautauqua experience possible. Many thanks, as well, to the Boulder Valley School District for their collaboration with us on our award-winning 3rd Grade Field Trip, where students learn what life was like in the early years of Chautauqua, sing along with Rocky Mountain Joe, and come to appreciate the significance of this historic institution.

As you consider the many entertainment, education and hospitality choices that Boulder and the State of Colorado offer, I invite you to join us in celebrating this wonderful community jewel and helping to support its vibrant future.

Sincerely,

**Cindy Schmidt**  
**President, Board of Directors**  
**Colorado Chautauqua Association**





DEAR FRIENDS,

Greetings from Chautauqua, and thank you for another memorable year! As stewards of this National Historic Landmark, our board and staff are deeply appreciative of your continued support of Chautauqua as a historical and cultural resource for the Boulder community and the region, as well as a nationally-recognized heritage and cultural tourism destination.

In 2016, CCA focused primarily on three main strategic initiatives: diversity, sustainability and community partnerships.

DIVERSITY

CCA’s programming mission, and the very root of the Chautauqua Ideal, is to bring a diverse offering of cultural and educational programming, including dance, music and the traditions of other cultures and demographics, to the Boulder community. In 2016, examples of successful programming partnerships included Block 1750/Colorado Hip Hop Society, Cleo Parker Robinson Dance Ensemble, VIA Mobility Services, Boulder Valley School District and the Latino Task Force of Boulder County.

SUSTAINABILITY

CCA staff kept a laser-like focus on sustainability in 2016. Our facilities and preservation staff brought over 95 percent of our rental units into compliance with the City of Boulder’s Smart Regs ordinance, analyzed energy use in each of our buildings in preparation for generating energy on-site, installed an automated irrigation system to reduce water usage and converted 90 percent of our campus to LED lighting.

COMMUNITY PARTNERSHIPS

CCA continually endeavors to cultivate community beyond the borders of our historic campus and to support other local nonprofit organizations who forward the Chautauqua ideals of lifelong learning, love of nature, voluntary simplicity and music, oration and the arts. In 2016, CCA provided reduced rate or free rentals for over 200 events in support of community nonprofit, educational and government organizations, and nearly 500 complimentary tickets to support outreach programs for the underserved.

CCA is deeply grateful to the Scientific and Cultural Facilities District, our Chautauqua Dining Hall and Colorado Music Festival partners, and to our generous donors, sponsors and members. In addition, we thank the City of Boulder for its ongoing support, including Mayor Suzanne Jones and the City Council, City Manager Jane Brautigam and her staff, the Landmarks Board and staff, Parks and Recreation, Open Space and Mountain Parks, Public Works/Transportation, Community Planning and Sustainability and the City Attorney’s Office.

Last, but not least, my personal thanks go out to the CCA board of directors for its exceptional governance, dedication and support, and to CCA’s tireless and devoted staff who make it all happen every day of every year.

Sincerely,

  
**Shelly Benford**  
Interim Executive Director  
Colorado Chautauqua Association



Murmuration | May 21, 2016



©Colorado Music Festival



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## PRESERVATION & SUSTAINABILITY

*Preservation and maintenance of Chautauqua's 67 historic buildings and 26 acres of grounds for year-round use is a fundamental part of the Colorado Chautauqua Association's (CCA) daily stewardship activity.*

### BUILDINGS & GROUNDS

*CCA invests approximately one million dollars annually in capital improvements and routine maintenance within the leasehold portion of the Colorado Chautauqua National Historic Landmark.*

#### Auditorium

For over a century, the Chautauqua Auditorium has held a special place in the hearts of performers and audiences. Each year, routine upkeep and scheduled capital improvement projects ensure that this beloved building remains in top condition and ready to welcome visitors from around the world.

In 2016, CCA completed the installation of a flagstone terrace on the east promenade of the Auditorium. The venue's lateral and overhead acoustic panels were replaced and house lights were upgraded to energy efficient LED lights. Looking forward to 2018, the general admission seats will be replaced and the opera seats will be refurbished and receive cushion upgrades in time for the 2018 season. The original wooden benches will remain intact.

#### Cottages & Lodges

In 2016, the association made major capital improvements to cottages and lodges. The facilities staff replaced roofs, painted exteriors, repaired or replaced entry porches and landings, and installed tile floors. Major updates were made in Columbine Lodge—all kitchens were rehabilitated, carpet replaced throughout, and erosion control curbing was installed on the south and west sides of the building.

### Other Projects

During 2016, the facilities and preservation team also repaired and refurbished the flagstone terrace at the Dining Hall, upgraded the Community House kitchen and installed several new water-efficient irrigation systems throughout the grounds.



Tree Steward Program



Auditorium Terrace



Installation of Auditorium Acoustic Panels



Dining Hall Terrace | @Shanikphotographie



Columbine Lodge

### ENVIRONMENTAL SUSTAINABILITY

*The Chautauqua values of lifelong learning, love of nature and voluntary simplicity go hand-in-hand with environmental sustainability.*

In 2008, the Colorado Chautauqua Association committed to making the Colorado Chautauqua the country's "greenest," most sustainable National Historic Landmark. Since then, CCA has made sweeping changes to the way it operates and continues to explore strategies to conserve water and energy, divert waste from landfills and utilize earth-friendly products, all while preserving the visitor experience and the Colorado Chautauqua's unique, historic character.

### Sustainable Operations

In 2016, CCA hired its first full-time sustainability coordinator to help develop, coordinate and communicate the association's sustainability initiatives. In the past twelve months, CCA completed the installation of low flow aerators, toilets and shower heads in all cottages and commercial buildings and upgraded nearly all lights to LED. New energy and water audits are being implemented and staff is experimenting with occupancy sensors to further reduce energy consumption. On the grounds, CCA transitioned to electric lawn maintenance equipment; utilized weather monitors and moisture sensors to improve the efficiency of irrigation equipment and experimented with native grasses. To read more about CCA's sustainability programs, visit [chautauqua.com/sustainability](http://chautauqua.com/sustainability).

### Tree Stewards

The historic Chautauqua grounds are covered with almost 500 trees of every variety. Today, 30 percent of that tree canopy is threatened by the Emerald Ash Borer. To help preserve and sustain the natural beauty of Chautauqua for generations to come, CCA launched a new Tree Steward program in 2016. Tree Steward contributions help plant new trees, treat and remove trees, or support other tree-related needs on campus. In May 2017, five new trees of varied species were planted with donations from the Tree Steward Program. To learn more about the Chautauqua Tree Steward Program, visit [chautauqua.com/trees](http://chautauqua.com/trees).





### CULTURAL RESIDENCY

*Since July 4, 1898, people have come from far and wide to experience Chautauqua in Boulder. Initially a tent city, seasonal cottages and lodges were built and rebuilt at Chautauqua over time.*

The result was a unique neighborhood that, for its first century, was primarily for summer use only.

Since then, all of the cottages and lodges at Chautauqua have been lovingly upgraded to be as energy efficient and comfortable as possible. Five cottages are EPA Energy Star-rated, indicating achievement of the highest standards in energy efficiency. Today, nearly five dozen cottages, the Missions House and the Columbine Lodge are available for nightly rental year-round.

Not only is staying in a cottage or lodge a fundamental element of the Chautauqua experience, but lodging revenue is the economic engine for CCA. Lodging revenues help fund preservation and maintenance activities, subsidize public programming and fund administrative costs.

Each year, Chautauqua guests visit from Boulder, the State of Colorado, all across the U.S. and around the world to participate in the chautauqua experience. Please join us!



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## ARTS & CULTURE

### PROGRAMMING

*From classical to popular music, silent films to modern dance, authors to actors, and science to theater, 2016 was packed with many memorable Chautauqua experiences.*

### Auditorium programs

The 119th Summer Series delivered yet another season of diverse and quality entertainment, including Gregory Porter, Old Crow Medicine Show, The Blind Boys of Alabama, Melissa Etheridge and Joey Alexander.

In addition, CCA celebrated 31 years of silent films, accompanied by live music, on the Auditorium's silver screen. Audiences were awestruck and inspired by the incredible athleticism displayed in film during the two day, sold out REEL ROCK 11 film festival, and also by the dancers from Cleo Parker Robinson Dance Ensemble and Murmuration. An integral part of Chautauqua's summer programming for more than three decades, the Colorado Music Festival continued to provide six weeks of world-class classical music.

Outside the Auditorium, theater was abundant at Chautauqua. Adventurous families hit the trails to enjoy Arts In the Open's "Goldilocks" and "The Adventures of Toothless Jack" while Stories on Stage captivated audiences in the Community House with staged play readings.

### Community House programs

Year-round programming in the Chautauqua Community House nourished patron's hearts and minds as they experienced the best in music, film and literature, while also sharing the discoveries and celebrating the accomplishments of world-class explorers.

### EXPLORERS

The new **Chautauqua Explorer Series**, dedicated to celebrating the spirit of human exploration on land, sea and in the air, showcases people whose mental

and physical capacity test the boundaries of human endurance and whose spirit of discovery fuels the imagination. The sold out series returns for its second season in October 2017.

During the popular and sold out **Space Series**, audiences explored the origin of outer space and were taken on a monthly voyage of discovery through the solar system and outer limits of space and time.

### AUTHORS

Paying homage to the original Chautauqua Literary & Scientific Circle, the monthly **Author Series** presented thought provoking writers sharing their works of fiction and nonfiction. Authors Robert Crifasi, Leslie Irvine and Mark Sundeen wielded the power of their pens to expose the issues of water rights, homeless pet owners, and the quest for the simple life. Christine Goff, Mark Stevens and Erika Krouse added mystery and suspense to the series with their fictional depictions of modern life.

### FILM

Filmmakers, screenwriters and producers convened at the Community House throughout the year to gather live audience feedback during post screening discussions of their work. The documentaries journeyed to the world's most remote areas, explored climate change, immigration and animal rights, and, on a lighter note, depicted the lives of Triple Crown horse owners, a local motorcycle legend and real life quidditch players.

### MUSIC

Just as attending a concert in the Chautauqua Auditorium is on the summer "must-do" list, Community House concerts have become a favorite amongst fans looking to experience music in an intimate atmosphere. 2016 musicians included the indie-folk, Americana sounds of Dawn & Hawkes, Grammy-Award winner and bluegrass superstar Missy Raines, Celtic artist Beth Gadbaw, blues and gospel singer Biff Gore, and many others.



Chautauqua Explorer Series



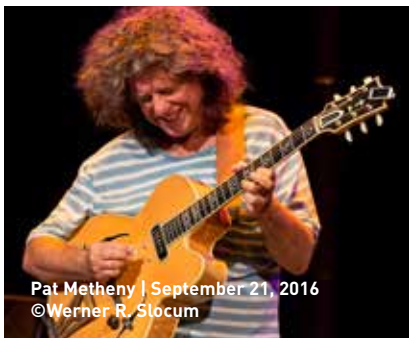
Melissa Etheridge | August 16, 2016  
©Werner R. Slocum



Cleo Parker Robinson Dance Ensemble  
September 10, 2016



Hiking Play: Goldilocks  
June 4–July 31, 2016



Pat Metheny | September 21, 2016  
©Werner R. Slocum



Bela Fleck and the Flecktones | June 15, 2016 | ©Jonathan B. Auerbach





HISTORY & INTERPRETATION

Third Grade History Field Trip Program

In April of 2016, third graders from Flatirons Elementary participated in a test pilot of CCA’s fledgling history program supporting elementary school local history. The pilot program format followed Boulder Valley School District (BVSD) curriculum requirements and was the first of many steps in CCA’s initiative to nurture young historians and create new stewards of Chautauqua, Boulder’s beautiful National Historic Landmark.

During the multimedia program, characters from Chautauqua’s past, including Rocky Mountain Joe and summer hostess Miss Theresa Winn, travel to the present to help students learn what it was like in the early years of Chautauqua. The program starts in the Community House with music and historic photos, and moves to the Gwenthean cottage where students compare and contrast past and present home life, view artifacts and play rainy day games on the porch. Next is a walking tour and a visit to Chautauqua Auditorium for a glimpse of a classic Buster Keaton silent film, reinforcing that humor is ageless and timeless. Students learn this incredible place was almost lost and how it was saved, placed on the Register of Historic Places, and finally designated a National Historic Landmark. The program concludes back at the Community House with a live music sing-along and a discussion where students reflect on what they learned and ponder why historic places should be preserved and the meaning of living history.

The 2016 third grade field trip pilot was honored by Heritage Roundtable with a Local History Honor Award at their annual awards ceremony on May 8, 2017.

In May of 2017, the successful pilot program expanded to include CCA’s first “class” of 180 students, including Title 1 schools—serving a high percentage of disadvantaged students in BVSD—and Boulder homeschool groups.



PARTNERS

The Colorado Chautauqua Association is grateful for the many wonderful collaborations with the following partners to produce the diverse offering of 2016 events and programming for the enjoyment by guests of all ages: Colorado Music Festival, Z2 Entertainment, CU LASP, UCAR, Cleo Parker Robinson Dance Ensemble, Boulder Book Store, New Vista High School, Colorado Hip Hop Collective, Arts In the Open, Public Works Theater Company, Stories on Stage, REEL ROCK Film Tour, the Latino Task Force of Boulder County, Southwest Research Institute (SwRI), Ball Aerospace and VIA Mobility Services.

COMMUNITY SUPPORT

In 2016, CCA provided reduced rate or free rentals for over 200 events in support of area nonprofit, governmental entities and educational organizations including: Earth Vision Institute, Emergency Family Assistance Association (EFAA), Fairview High School, First Net, Friends of Haiti, Greenhouse Scholars, Indian Peaks Elementary, City of Boulder, One Earth Future Foundation, Rocky Mountain Climbers Club, Rocky Mountain Institute, Savory Global, Shepherd Valley Waldorf School, Together Colorado, Senator Rollie Heath, Trust for Public Land, UCAR, University of Colorado, Watson University, Western Hummingbird Partnership and the World Leadership Foundation. In addition, CCA provided complimentary tickets to ArtReach’s Community Tickets Program and Circle of Care’s Elder Enrichment program.

THE SOCIAL NETWORK

With valued supporters around the globe, Chautauqua’s social media community is rapidly growing. A variety of social media channels capture the daily happenings at Chautauqua, news about special events, as well as Chautauqua’s special “flavor.” Sign up for CCA’s weekly e-newsletter for all the latest lineups and Chautauqua news and specials. Follow CCA on Facebook, Twitter, LinkedIn and Pinterest for regular updates.

Visit [chautauqua.com](http://chautauqua.com) to view upcoming events, buy tickets, or to make lodging or dining reservations.



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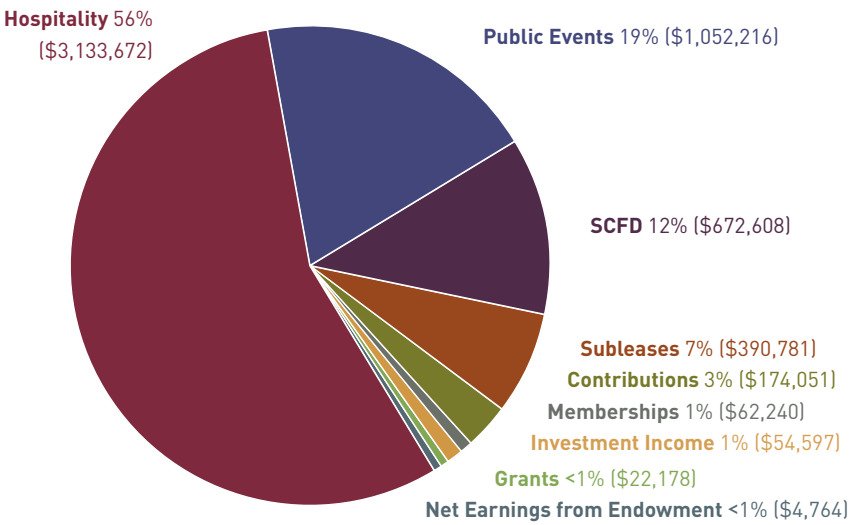


"The Big Parade" (1925)

financials

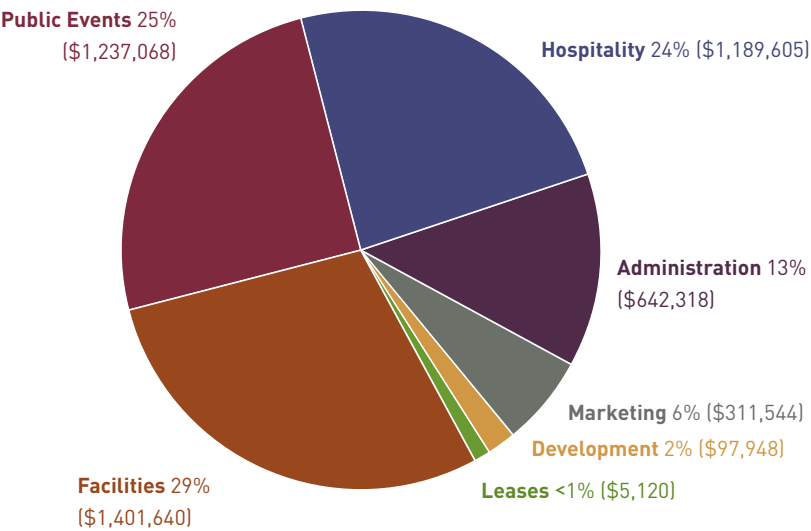


2016 SOURCES OF REVENUE



TOTAL REVENUE: \$5,567,107

2016 CAPITAL & OPERATING EXPENSES  
before depreciation & loss on asset disposition



TOTAL EXPENSE: \$4,885,243  
(\$534,636 capital & \$4,350,607 operating expense before depreciation and loss on asset disposition)

SUMMARY STATEMENT OF FINANCIAL POSITION  
December 31, 2016 & 2015

ASSETS	2016	2015
Current Assets		
Cash and cash equivalents	3,162,436	2,599,729
Certificate of deposit	252,888	250,293
Accounts receivable	16,573	7,013
Contributions receivable	26,243	14,720
Inventories	6,012	7,220
Prepaid expenses	67,101	43,889
Total current assets	\$3,531,253	\$2,922,864
Property and Equipment, Net	\$4,104,272	\$4,223,101
Noncurrent Asset Investments	884,803	842,548
TOTAL ASSETS	\$8,520,328	\$7,988,513

LIABILITIES & NET ASSETS	2016	2015
Current Liabilities		
Accounts payable	92,541	116,483
Accrued liabilities	284,954	272,512
Deferred revenue	561,508	582,128
Total current liabilities	\$939,003	\$971,123
Net Assets		
Unrestricted	7,085,743	6,435,979
Temporarily restricted	360,408	443,670
Permanently restricted	135,174	137,741
Total net assets	7,581,325	\$7,017,390
TOTAL LIABILITIES & NET ASSETS	\$8,520,328	\$7,988,513

SUMMARY STATEMENT OF ACTIVITIES  
for the year ended December 31, 2016

REVENUE & SUPPORT	
Public support	935,842
Revenue	4,631,265
Total Revenue & Support	\$5,567,107
EXPENSES & LOSSES	
Program services	3,567,299
Management & general	642,317
Fundraising	140,991
Loss on asset dispositions	14,287
Depreciation	638,278
Total Expenses & Losses	\$5,003,172
NET INCOME	\$563,935*

\*Surplus funds replenish the operating reserve, fund capital improvements and are held for future investments. In 2017, CCA purchased a historic cottage that was a contributing structure to the National Historic Landmark, and that will provide more public access to the Chautauqua experience. In anticipation of partnership projects with the City of Boulder (CCA's landlord), CCA is also reserving funds to assist in making significant infrastructure improvements. These improvements are expected to cost well over \$10 million and include undergrounding power lines to reduce the risk of fire damage, improving storm water drainage to protect against flooding, enhancing campus lighting and installing to improve the safety of our patrons, and upgrading telecommunications systems to enhance operational efficiency and the guest experience at Chautauqua.





*Now more than ever, the Chautauqua values of voluntary simplicity, lifelong learning, love of nature and music, oration and the arts are relevant and needed in the hectic pace of today's digital age.*

As a 501(c)(3) nonprofit organization, the Colorado Chautauqua Association relies on the generosity of the community to help preserve the site and spirit of the historic Chautauqua and to enrich the lives of all who visit.

**INDIVIDUAL OR BUSINESS CONTRIBUTIONS**

Gifts of any size make a difference. Donor generosity allows CCA to maintain and preserve its historic buildings and grounds, enhance the quality and quantity of educational and entertainment programming, and continually improve the guest experience at Chautauqua.

**PLANNED GIVING**

Planned giving provides ways to support the Colorado Chautauqua without impacting a donor's lifestyle or security. Planned giving donations include gifts from wills or trusts, retirement plan designations, appreciated securities, life insurance and many other types of gifts.

**MATCHING GIFTS**

Many corporations offer matching gift programs where the company agrees to match any gift donated by an employee or retiree. A Matching Gift Program is an ideal way for a company to support the community. Corporate matching can double and often triple the overall contribution that Colorado Chautauqua Association receives on behalf of an individual.



**CORPORATE SPONSORSHIP**

Colorado Chautauqua Association's corporate partnership program is a unique and cost effective answer to specific corporate marketing objectives. Businesses can demonstrate their commitment to education, the arts, environmental sustainability and historic preservation, while establishing a connection to one of the Colorado Front Range's most extraordinary cultural and historical institutions.

**MEMBERSHIP**

The Colorado Chautauqua has always represented the best of what Boulder has to offer, thanks in part to our members. Membership dues preserve the historic grounds of the chautauqua and build community through unique cultural, educational, social and recreational experiences. With year-round programs and all of the benefits becoming a member, there has never been a better time to join the Colorado Chautauqua Association.

**COMMEMORATIVE BRICKS**

Become a part of Colorado Chautauqua's history by purchasing a commemorative brick, engraved with a personal message and installed along a path in the beautiful Centennial Garden. A commemorative brick is a perfect way to celebrate a birthday or milestone or to honor a special friend or family member.

**TREE STEWARDS**

The historic Chautauqua grounds are covered with almost 500 trees of every variety. Help preserve and sustain the natural beauty of Chautauqua for generations to come by supporting the Tree Steward Program.

**LEARN MORE**

To learn more about these opportunities and how you can support the Colorado Chautauqua Association please contact:

**Ann Obenchain**  
Marketing and Development Director  
[ann.obenchain@chautauqua.com](mailto:ann.obenchain@chautauqua.com)  
303.952.1645

**MEMBERSHIP AND BRICKS:**

[membership@chautauqua.com](mailto:membership@chautauqua.com)  
303.952.1635

*Join or Donate online at*  
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**(\$10,000+)**

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Since 1989, the Scientific and Cultural Facilities District (SCFD) has distributed funds from a 1/10 of 1 percent sales and use tax to cultural facilities throughout the seven-county Denver metropolitan area. The funds support cultural facilities whose primary purpose is to enlighten and entertain the public through the production, presentation, exhibition, advancement and preservation of art, music, theatre, dance, zoology, botany, natural history and cultural history.

The SCFD is a unique collaboration between rural, suburban and urban counties. The distribution budget for scientific and cultural organizations in the seven-county area currently exceeds \$50 million annually. The Colorado Chautauqua Association is proud and grateful to be an SCFD Tier II organization. Thank you, citizens of the Scientific and Cultural Facilities District! For more information, please visit [www.scfd.org](http://www.scfd.org).

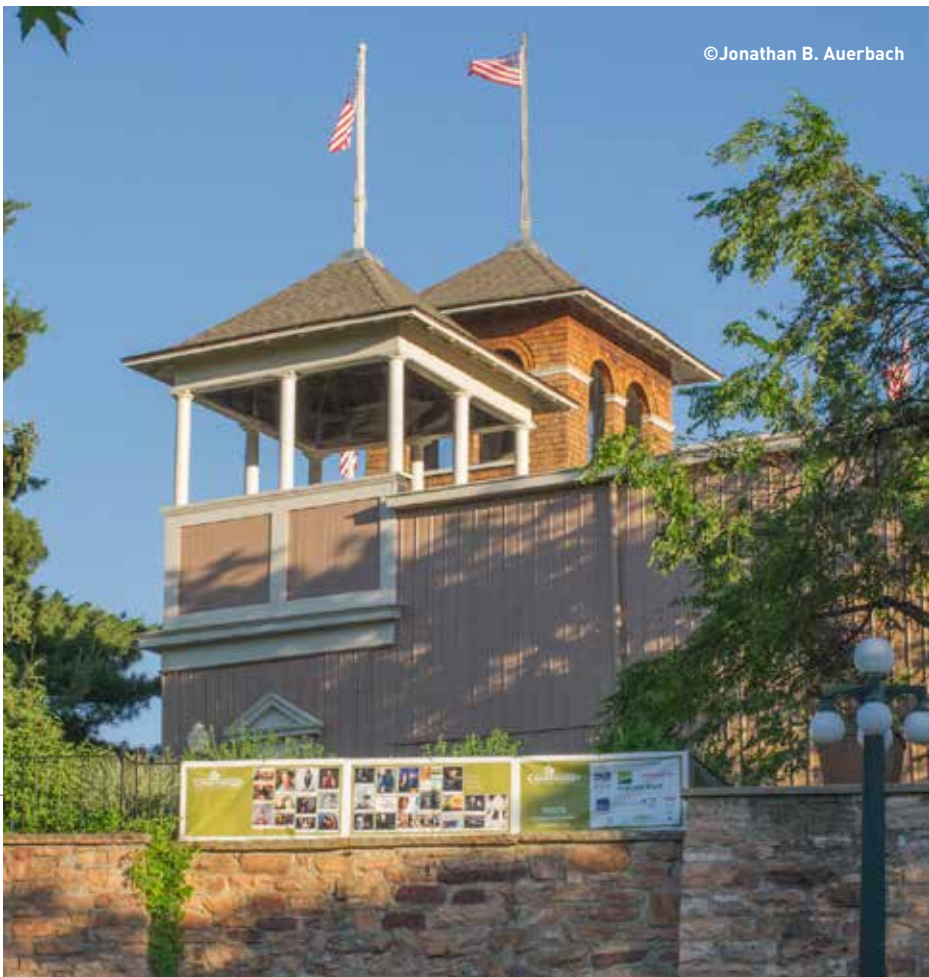
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*The CCA Board of Directors (BOD) is comprised of 15 members, each serving a three-year term with a limit of two successive terms.*

Two members of the BOD are appointed by the Boulder City Council, one member is appointed by the Chautauqua Cottagers Association, three members are appointed by the BOD itself, and nine members are elected by the CCA membership.

In August 2016, CCA said a fond farewell and offered great thanks to term limited board members Cathy Sparkman and Bill Patterson, former board president.

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*Each year, volunteers are an essential part of Chautauqua. In 2016, 125 volunteers contributed almost 2,500 hours assisting customers at public events. CCA is grateful for their support and enthusiasm.*

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Blind Boys of Alabama & Mark Cohn | July 23, 2016 | ©Benko Photographics





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